

# Assessment of ROI for Workforce Development Efforts National & Homeland Security

July 2024

David Arthur Miller





#### DISCLAIMER

This information was prepared as an account of work sponsored by an agency of the U.S. Government. Neither the U.S. Government nor any agency thereof, nor any of their employees, makes any warranty, expressed or implied, or assumes any legal liability or responsibility for the accuracy, completeness, or usefulness, of any information, apparatus, product, or process disclosed, or represents that its use would not infringe privately owned rights. References herein to any specific commercial product, process, or service by trade name, trade mark, manufacturer, or otherwise, does not necessarily constitute or imply its endorsement, recommendation, or favoring by the U.S. Government or any agency thereof. The views and opinions of authors expressed herein do not necessarily state or reflect those of the U.S. Government or any agency thereof.

### Assessment of ROI for Workforce Development Efforts National & Homeland Security

**David Arthur Miller** 

**July 2024** 

Idaho National Laboratory Idaho Falls, Idaho 83415

http://www.inl.gov

Prepared for the U.S. Department of Energy Under DOE Idaho Operations Office Contract DE-AC07-05ID14517



## **Assessment of ROI for Workforce Development Efforts National & Homeland Security**



**Intern: David Miller III** 



Capabilities
Development

Support
mission
requirements

Talent
Pipeline
Support
demand for
control system
cybersecurity
talent

Mentor: April Augustine
Organization: IDEAL Workforce Programs

#### **Motivation**

Idaho National Laboratory's (INL) Inclusive Diverse Equitable Accessible Laboratory (IDEAL) workforce development team aims to attract, develop, and retain a diverse, skilled workforce to support U.S. National and Homeland Security missions.

#### **Objectives**

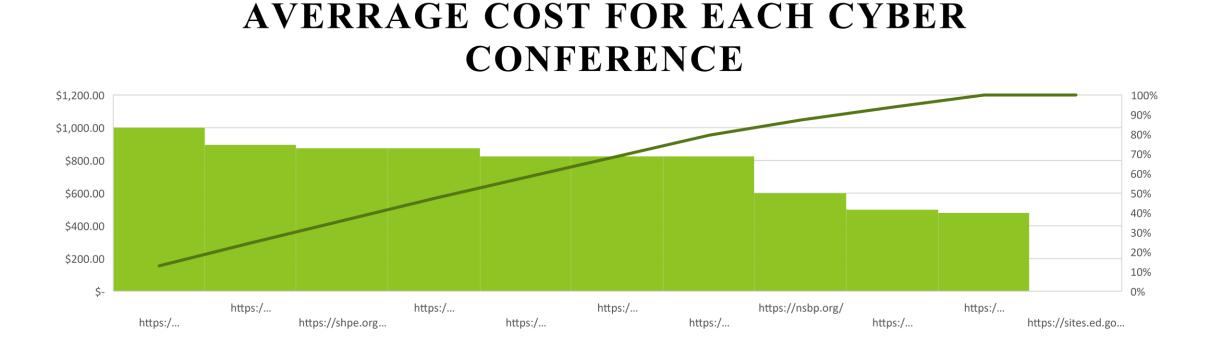
Strengthen INL's workforce diversity and inclusivity efforts.

Not available for content • Not available for content • Not available for content • Not available for content

- Research and evaluate opportunities for INL to engage in professional events, particularly cyber conferences.
- Enhance recruitment and professional development to support INL's mission areas in U.S. National and Homeland Security.

#### Methodology

- Stakeholder Interviews: Conducted with key stakeholders to gather insights on workforce development..
- Cyber Conference Research: Identified and evaluated relevant cyber conferences.
- Cost-Benefit Analysis: Assessed the financial viability and benefits of conference participation.



**Chart 1:** Average Cost for Each Cyber Conference - Displays the financial requirements for each event



Chart 2: Count of Conference Names by State - Shows the geographical distribution of cyber conferences.

#### Summary

• The project identified key cyber conferences and provided strategic recommendations to enhance INL's recruitment and engagement efforts, supporting the mission to develop a diverse and skilled workforce.

#### **Analysis**

- Cost Analysis: Evaluated the average costs and geographical distribution of conferences.
- Benefit Assessment: Analyzed sponsorship benefits and recruitment effectiveness. Recommendations
- Conference Participation: Prioritize conferences with high recruitment potential.
- Sponsorship Levels: Choose levels offering maximum visibility within budget.
- Geographical Focus: Target conferences in key states for recruiting top talent.

#### Recommendations

- Prioritize sponsorship at conferences with high recruitment potential.
- Focus on conferences that offer significant networking opportunities.
- Align participation with INL's strategic goals and diversity initiatives.

#### Conclusions

• This summer, the IDEAL Professional Engagement project successfully identified and evaluated key cyber conferences to enhance INL's the financial viability and effectiveness of participating in these conferences. The strategic recommendations for conference participation recruitment and professional development efforts. The cost analysis and benefit assessments provided valuable insights into, and sponsorship levels align with INL's mission to attract and develop a diverse and skilled workforce. These findings will support INL in its ongoing efforts to strengthen workforce diversity and inclusivity, ultimately contributing to the laboratory's U.S. National and Homeland Security mission.

#### Acknowledgements

- Mentor: April Augustine
- Project Lead: David Miller III
- Thanks to all stakeholders and team members for their contributions!!



