



Cybersecurity for the Operational Technology Environment (CyOTE)

January 2023

Changing the World's Energy Future

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**Prepared for the
U.S. Department of Energy
Under DOE Idaho Operations Office
Contract DE-AC07-05ID14517**



U.S. DEPARTMENT OF
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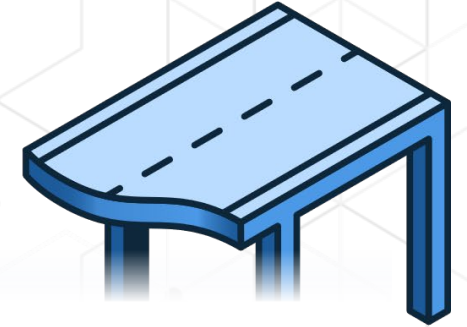
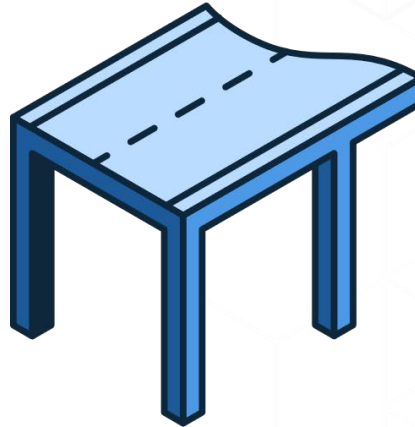
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Operational Technology (OT) Security Challenge

- OT resilience requires multidiscipline teams within an organization to see and act on early indicators of attack
- Technology alone is insufficient to defend complex and interconnected energy sector systems – human involvement needed



Industry-Identified Gaps

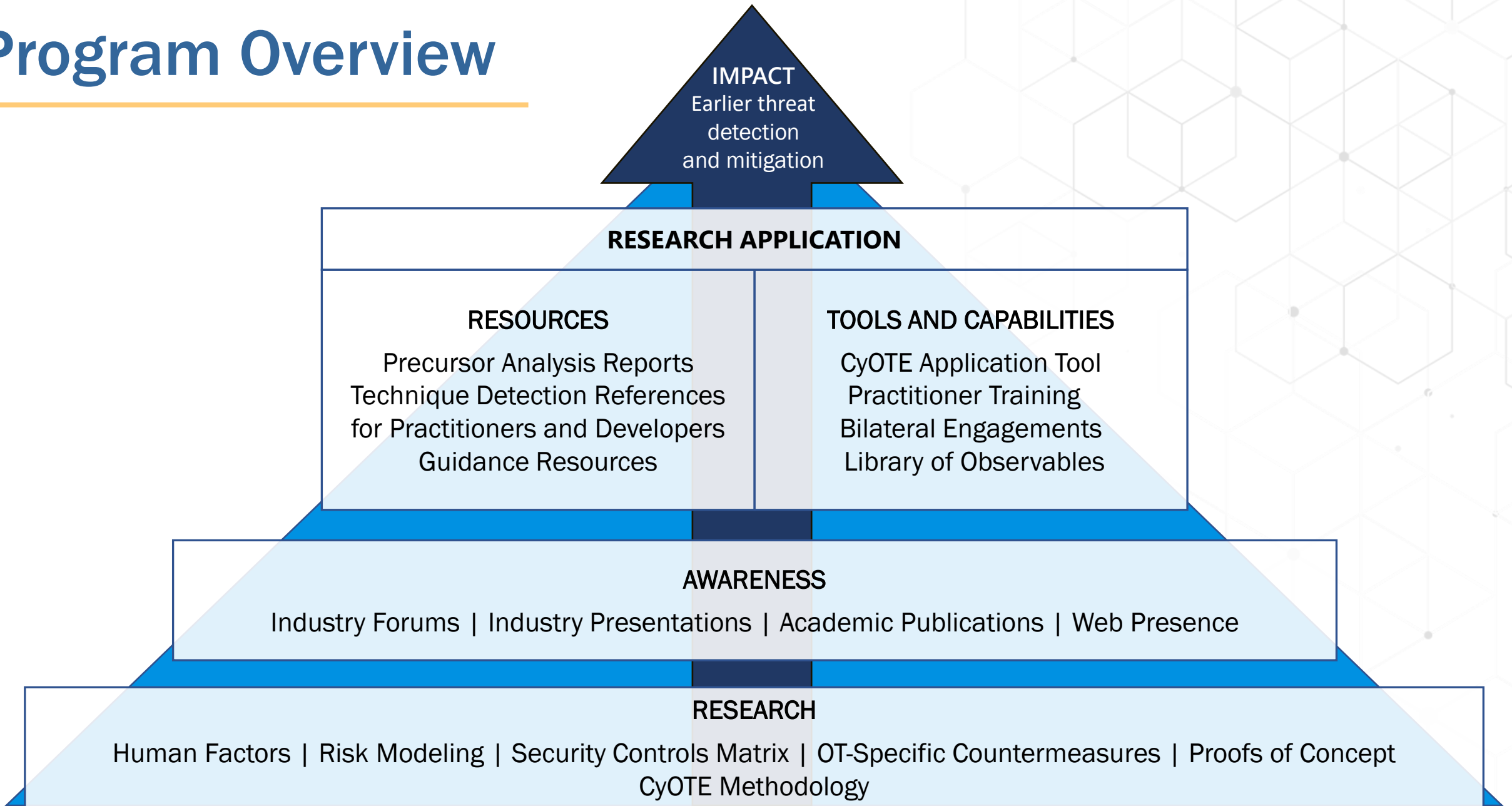
- Role-based cyber training
- Communication across disciplines
- Attention to anomalies
- Comprehension of noise from sensors and other data sources
- Incorporation of physical indicators

CyOTE Vision

Improved **human-led**, technology-enabled analysis of the OT environment at the strategic, operational, and tactical levels.

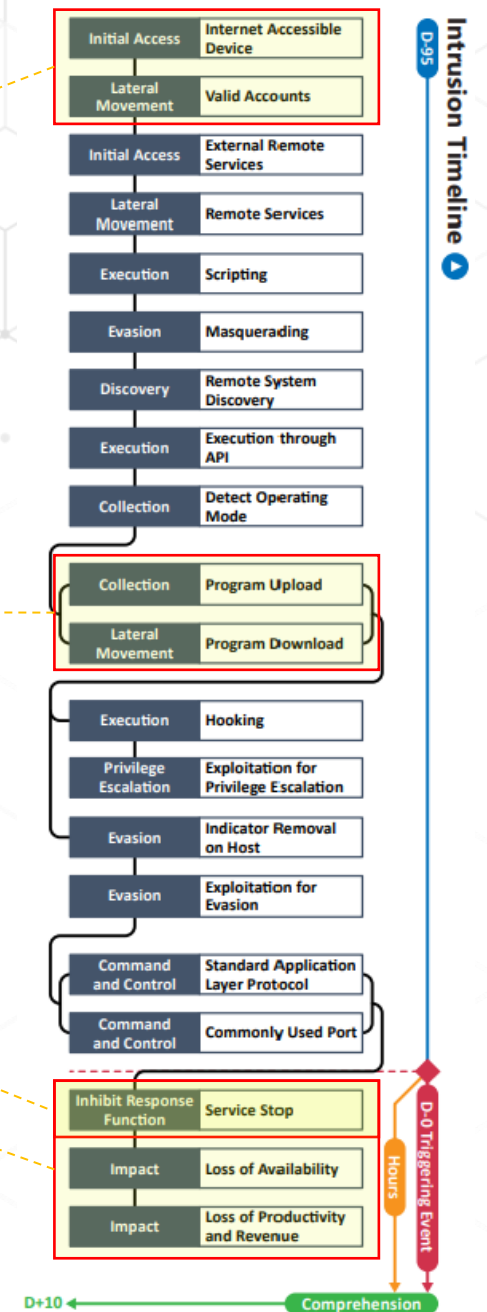
The CyOTE approach helps energy sector owners and operators better **detect anomalies** in their operational environments, **identify cyber attacks** earlier in the attack chain, and act decisively to **prevent or limit damage**.

Program Overview



Triton Malware Impacts

Adversaries gained access to the IT network by May 2017, at least 90 days before initiating the attack. Then, with valid accounts, adversaries were able to laterally move to the OT network.



Resources

Technique Detection Reference Portfolio

- For Practitioners - starting point to learn about and identify adversarial techniques and answers “What is it?”
- For Developers - set of directions and recommendations to perceive and comprehend identified adversarial techniques and answers “How do I do it?”

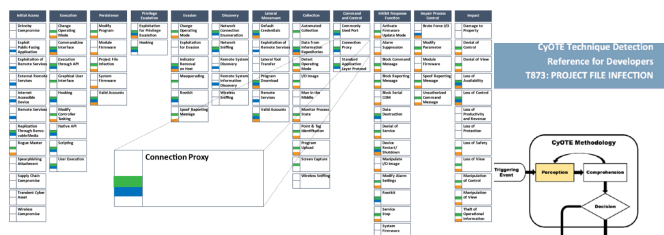


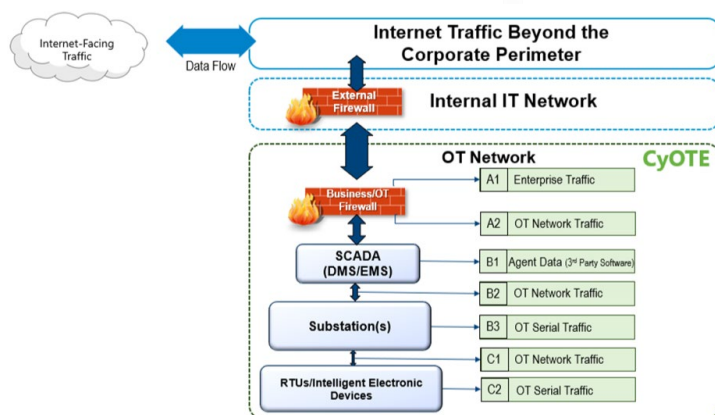
Figure 1: ICS ATT&CK Framework[®] - Connection Proxy Technique Interpretation. It provides the starting point—detection of a triggering event in the organization—for investigation during the comprehension step. This stage involves the identification of observables, anomalies, and triggering events of a potential malicious event; please consult the CyOTE methodology for more information on these terms.¹

EXAMPLE OBSERVABLES AND ANOMALIES OF THE PROJECT FILE INFECTION TECHNIQUE

Differences between operational environments require operators to understand the generic and unique

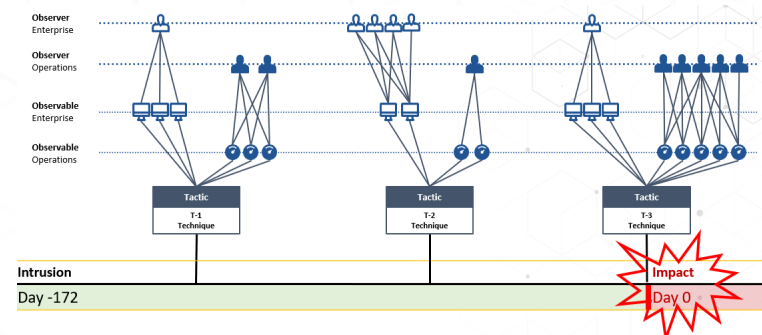
Guidance Resources

- Written products and resulting activities that guide specific scenarios where the CyOTE approach should be implemented.
- Examples include guidance on sensor placement and specific industry application of the CyOTE approach.



Precursor Analysis Reports

- Support continued learning through analysis of historical incidents that have impacted OT.
- Provide insights on how similar novel attacks could be detected earlier and therefore mitigated.
- Enumerate adversary techniques and the observables they generate.
- Mine and catalogue those observables.



Tools and Capabilities

Application Tool

- Represents the primary human machine interface to run a query of operator observed anomalies (“observables”) in their proprietary OT network.
- Designed to be computer-based and relies upon a database of approximately 4,860 separate common language descriptions of anomalies of how an operator may describe their perception of something being “wrong.”



Training scenarios



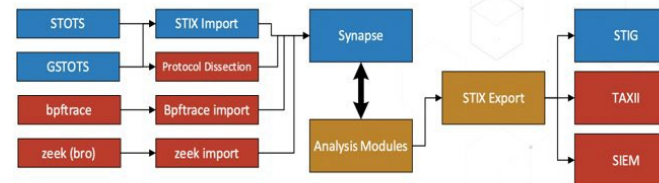
Real time anomaly analysis



After-action reviews

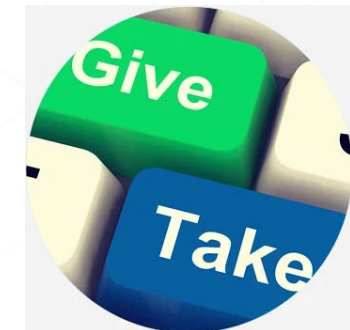
Proof of Concept Tools

- Detailed steps needed to implement detection capabilities.
- Requires customization for your environment, depending on existing capabilities and requirements.



Bilateral Engagements and Training

- Bilateral Engagements: Purposeful collaboration with a single owner/operator.
- Practitioner Training: four-hour course designed for energy system owners and operators.



Awareness

Outreach

- Outreach at targeted venues for energy sector partners and/or cybersecurity professionals to provide awareness of the CyOTE approach, encourage its adoption, and offer access to products and tools.
- Outreach to academic organizations and publications to gain validation and circulation of CyOTE research topics.



Industry Exchange

- Monthly virtual opportunity for industry stakeholders, asset owners and operators, DOE CESER leadership, and subject matter experts to share ideas.
- Topics include CyOTE capability demonstrations, approach discussions, attack precursor exercises, and more.



Web Presence

Smart delivery of content and capabilities through multiple paths (e.g., role, need, content search).



Highlighted Current/Future Research

Risk research

demonstrates likelihood of cyber events, therefore providing a measure for risk reduction.

- Directly supports energy sector implementation of the CyOTE approach.
- Applicable to Artificial Intelligence and decision analysis.

Validation and verification of observables, technique detection methods, and effectiveness of proof-of-concept capabilities build a foundation to identify OT-specific controls and mitigations and prompt further research and development throughout the community.

Human factors research leverages decades of industrial safety efforts, applying proven tactics and techniques to prevent, find, and fix critical organizational weaknesses—both new and latent—that impact OT cybersecurity outcomes.



For more information or to get started:

Visit cyote.inl.gov

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Colonial Pipeline Ransomware Impacts

With access to the network, the ransomware gathered
Adversaries gained access through a VPN
connection on 29 April 2021, nine days before
the ransomware attack was executed.

have observed communications with external IP
addresses.

