NSDD Partnership Working Together to Prevent Nuclear Trafficking

Jeff Knight, Adrian Pidlusky, Richard Pappas

August 2018



The INL is a U.S. Department of Energy National Laboratory operated by Battelle Energy Alliance

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Managing Cyber Risk

Assessing, Monitoring, Responding

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Agenda – Day 1



- Cybersecurity and Operational Technology Considerations
- RISK Management Frameworks
 - Overview & Methodologies
- Cybersecurity Frameworks
 - Identify, Protect, Detect, Respond, Recover
- Digital Asset
 - Assessment
 - Categorization, Control Selection, & Implementation
- Portable Media & Mobile Devices
- Virtual Private Networks

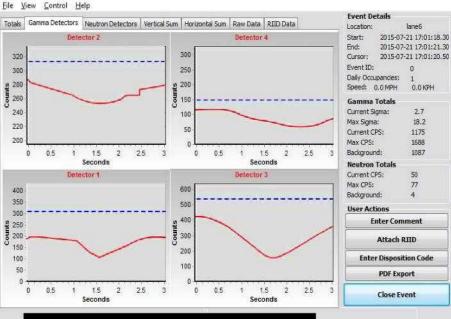


Impact of Digital Dependencies













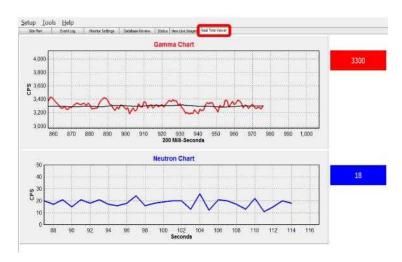
Understanding Digital Technologies



Cyber Systems = Digital Technologies

- Digital Technologies are designed to facilitate the storage, processing, and manipulation of information.
- Previously, RPM data signals would route to an alarm panel to indicate occupancy status
- Digital technologies further automated those processes and provides additional details ranging from integrated video signals, gamma reads, etc.
- Digital/Cyber Technologies = Intelligent Processes





Where Are The Digital Assets?





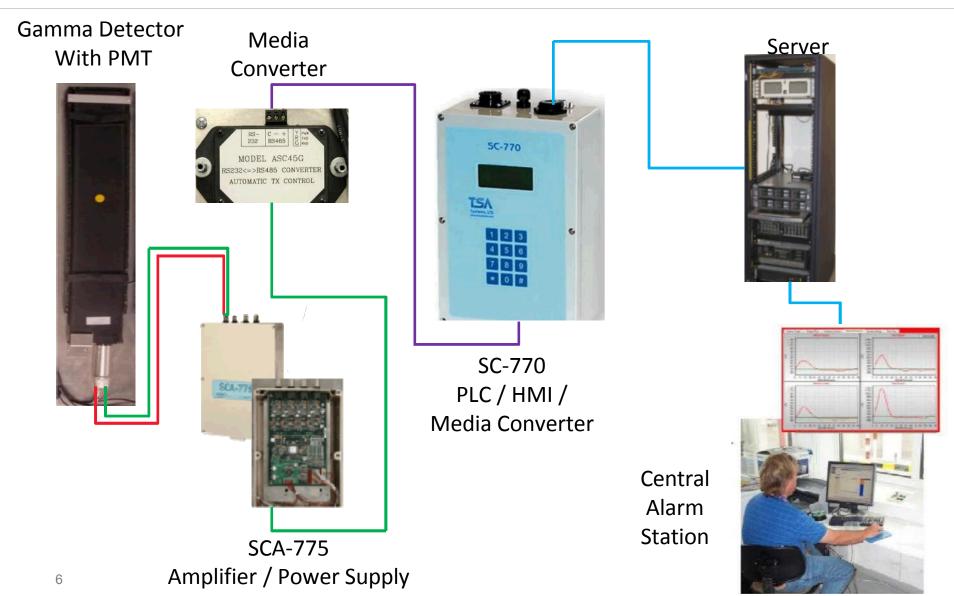






A Closer Look at a RPM





Assess Digital Assets: Crossing Point





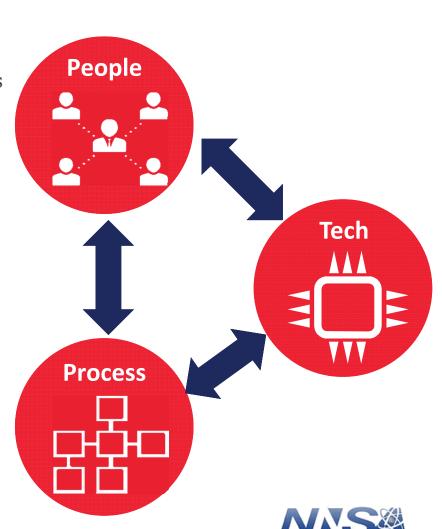
- Physical
 - Locks, gates, logs, other access control
- Personnel
 - Who/What/When/Where
- Operational Technology (OT)
 - Mod/ProfiBus, IP & non-IP comms
 - Border Crossing Points: Flat Network
- Information Technology (IT)
 - IP based
 - Customizable
- DATA... and yes don't forget DATA
 - Host/system resident
 - Logs, set points, operational data
 - Non-resident
 - Assessment, configuration, backups



Cybersecurity: Defined



- Cybersecurity Program:
 - Management to protect digital operations
 - Proactive protection of digital signals to:
 - Identify risks
 - Detect malevolent actions
 - Protect assets
 - Respond to detected adversary
 - Recover promptly from an attack



What is Cyber RISK?



- Risk A combination of variables quantifying an asset, system or missions' exposure to harm
- **Vulnerability** A weakness in a system, procedure, control, or implementation that can be exploited by a threat
- Threat Any event or group having the potential to adversely impact operations, assets, or functions
- Asset A mission-critical system or technology device – digitally programmable
- Exploit A process, program, or code that enables attackers to leverage a vulnerability to gain unauthorized access into a system

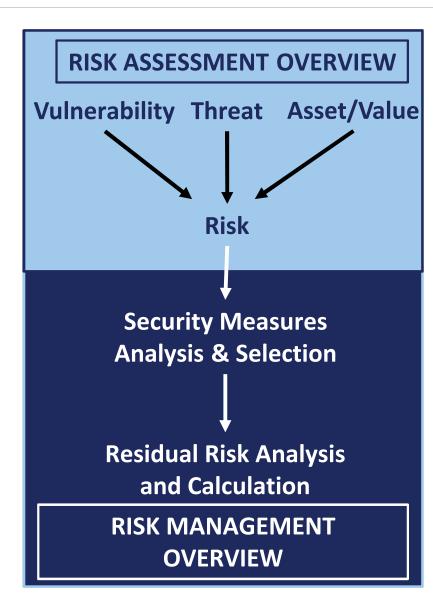




RISK Concepts – Benefits & Concerns



- Identify Risks for Programmatic Action
 - Identify assets and/or operations that are the most exposed to the adversary
- Design Basis Threat
 - Does the threat capabilities and asset vulnerabilities align?
- What can you do with RISK?
 - Categorize and prioritize
 - Prevent, accept, transfer, reduce, and eliminate
- Can you fully address RISK?
 - Residual
 - Zero



Are Your Assets at RISK?



The Internet of Things



- During 2008, the number of things connected to the internet exceeded the number of people on earth
- By 2020, there will be 50 billion devices connected to the internet
- Are your assets connected?



Managing & Prioritizing Risk



Risk Rating = Likelihood * Consequence

						•	
0 0	Catastrophic	5	5	10	15	20	25
n s	Significant	4	4	8	12	16	20
e q	Moderate	3	3	6	9	12	15
u e	Low	2	2	4	6	8	10
n C	Negligible	1	1	2	3	4	5
			1	2	3	4	5
			Improbable	Remote	Occasional	Probable	Frequent
			Likelihood				



Organizations – RISK Management Standards & Methodologies

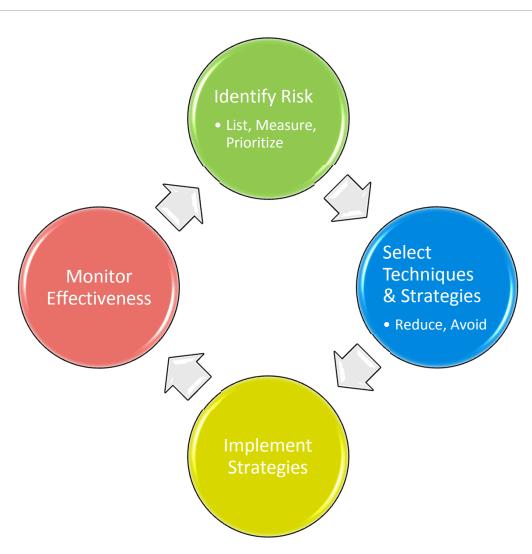


- International Standards Organization (ISO)
 - ISO 3100 family of standards & guide 73:2002
 - ISO 2700 series
 - Principles and generic guidelines
- National Institute of Standards & Technologies (NIST)
 - NIST 800-37 & NIST 800-39
 - Applying and implementing the Risk Management Framework
 - Assess, respond, monitor
- International Atomic Energy Agency
 - IAEA-TECDOC-1209
 - NSS-17 and others
 - A Tool for Improving Cybersecurity Risk Management
- European Union Agency for Network and Information Security (ENISA)
 - Good reference for inventory of risk assessment and risk management methods



Risk Management – IAEA TecDoc-1209







Risk Management – NIST 800-39







Cybersecurity Framework – NIST v1.1





Credit: N. Hanacek/NIST



Cybersecurity Framework – Identify



Asset Management

- NIST Cybersecurity Framework: Asset Management is the first principle for establishing a strong cybersecurity program
- Categorize and prioritize assets based on criticality
- Critical Systems are primary to safe and secure facility operation
- Critical/Sensitive Digital Assets (CDA or SDA) are assets that must be protected

Function/ Category	Sub-Category
	Physical devices and systems within the organization are inventoried
	Software platforms and applications within the organization are inventoried
	Organizational communication and data flows are mapped
IDENTIFY	External connected systems are cataloged
Manage Asset	Resources (hardware, devices, data, and software) are prioritized based on their classification, criticality, and business value
	Cybersecurity roles and responsibilities for the entire workforce and third-party stakeholders (e.g., suppliers, customers, partners) are established

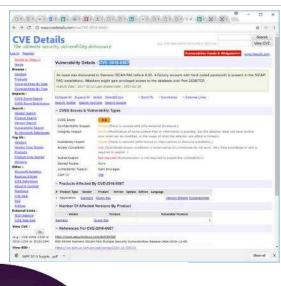


Cybersecurity Framework – Protect



Define CS and CDA Exposure and Controls

- During asset characterization, record any previous unaddressed vulnerabilities
- Control Selection & Baselines
- Record vulnerabilities that have been addressed by security controls
- Residual vulnerabilities in a CS and/or CDAs could harm the facility and the risk profile





Cybersecurity Framework – Detect



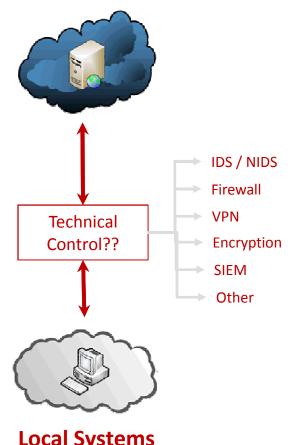
Monitoring and Enforcement

- Technological controls monitor and enforce data traffic and operations
- Architecture rules should maintain parity among zones and levels

What is the difference between monitoring and detecting?

How does asset lifecycle affect overall cybersecurity protection profile?

Remote Connectivity







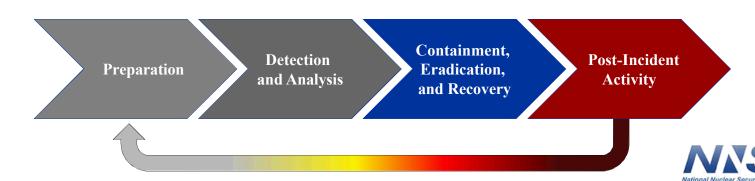
Cybersecurity Framework – Respond & Recover



What is a computer security incident?

"an occurrence that actually or potentially jeopardizes the confidentiality, integrity, or availability of a computer based, networked or digital information system or the information that the system processes, stores, or transmits or that constitutes a violation or imminent risk of violation of security policies, security procedures, or acceptable use policies" (IAEA NSS-17)

- Have defined roles and responsibilities
- Establish reporting criteria
- Advance capabilities include forensics and malware analysis



RISK Assessment Tools



- Software Engineering Institute
 - OCTAVE
 - Operationally Critical Threat Asset and Vulnerability Evaluation
- Military 1970s
 - CARVER
 - Criticality, Accessibility, Recoverability, Vulnerability, Effect, and Recognizability
 - Think like an aggressor
- Electric Power Research Institute (EPRI)
 - Technical Assessment Methodology
- ENISA
 - Inventory of Risk Management and Risk Assessment tools



RISK Assessment – Scoping & Grouping



Assessment Process

- 1. Site
- 2. System
- 3. Device









IT versus OT Challenges



Role Based **User Accounts Data Center Detection System** Purpose Built Generic **Self Protecting** Operationally Open **Patchable** Maybe



Patching Challenges – Hatch Nuclear Power Plant



- Event: March 2008, a software update caused a control system to initiate plant shutdown
- Impact: The plant was shut down for 48 hours
- Specifics: An engineer installed a software update on a computer operating on the plant's business network. When the updated computer rebooted it reset the data on the control system, causing safety systems to misinterpret the data.
- Recovery time: 48 hours



Lessons Learned

- Test before deploying
- Business (IT) to Operational (OT) networks must be tightly managed



Communication Pathways



- Wired
 - IP, OT protocols
 - Fiber, Ethernet, RS-xyz
- Wireless
 - WiFi, Bluetooth
 - Wireless Access Points
 - Hot spots Portable phones
- Media
 - Thumb drives, CDROMS
 - Many, many types
- People
 - Keyboards





Portable Media & Mobile Devices



How to Develop a PMMD Program

- Policies and Procedures
 - Devices in scope
 - Check-in / check-out process
 - Storage locations and access control
- Training
 - Generic for all personnel
 - Job specific
- Malware Scanning Kiosk
 - Used to verify that media is free of harmful files
 - Should be HARDENED cannot become a vector!

Sneaker net can circumvent the most secure architecture!

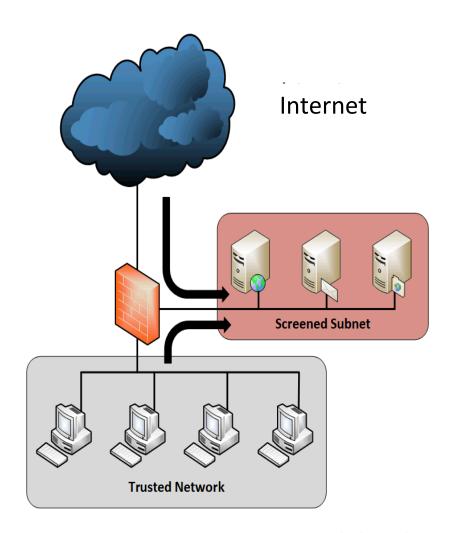




Remote Connectivity – VPNs



- Guide to Securing VPNs
 - NIST 800-77
 - Various technical controls such as firewalls and VPNS can be implemented across defensive architectures to protect critical systems and assets
 - Common configurations utilize VPN Gateways for enterprise connectivity
 - VPNs can provide data protection, including confidentiality, integrity, data origin authentication, and access control





Agenda – Day 2



BGHQ

- Threat Assessment
 - Determination process & tools
 - Design Basis Threat determination
- Vulnerability Assessment
 - Determination process & tools
 - Control selection & implementation
- Site Visit
 - Risk Assessment
 - Table-tops & walk-downs
 - Site, systems, assets hardware, software



Your Turn – Who has a Question?



